

Supreme Allied Commander Transformation



TIDE

Transforming towards
Information superiority
Decision superiority and
Execution superiority

Network Enabling the Alliance

Statement A: Approved for public release;
distribution is unlimited

Allied Command Transformation

NATO's forcing agent
for change



Leading the continuous improvement of Alliance
capabilities to uphold NATO's global security interests

A New World

Terrorism

NATO Reorganization

Asymmetrical Threats

NATO Expansion

WMD

Rapid Reaction Forces

Joint

Coalition

Global Reach

NGOs

Transformation

**Joint Deployment
& Sustainment**

Effects Based Planning

Effective Engagement

Effects Based Operations

Network Centric

Network Enabled

Information Superiority

Horizontal & Vertical Integration

Decision Superiority



NATO's New Ambition

Rapid Reaction Forces

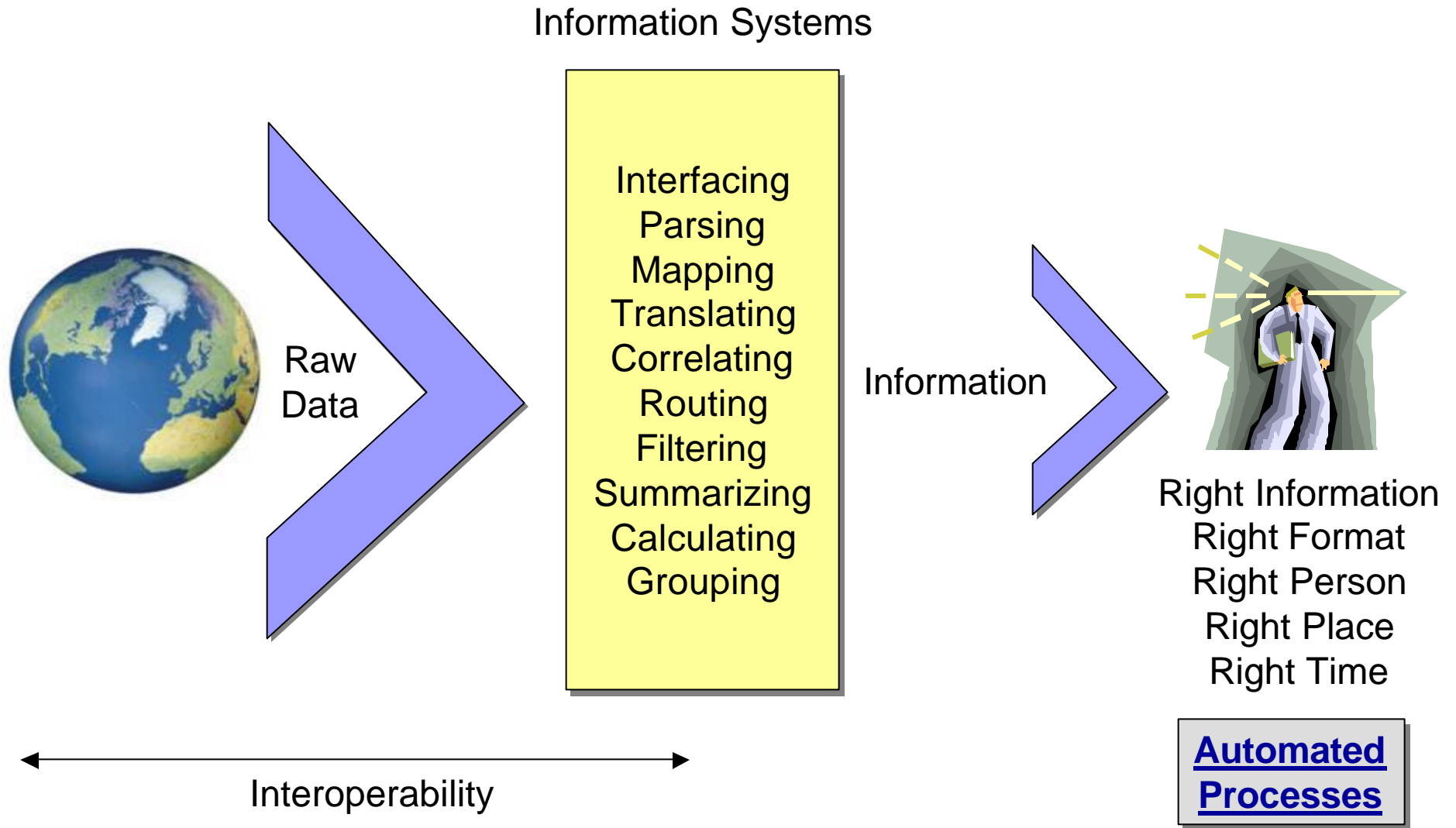
=

Rapid **Information Processing**

Rapid **Decision Making**

Rapid **Execution**

Information Collection Process



Decision Making Process

Decision Making

Understanding

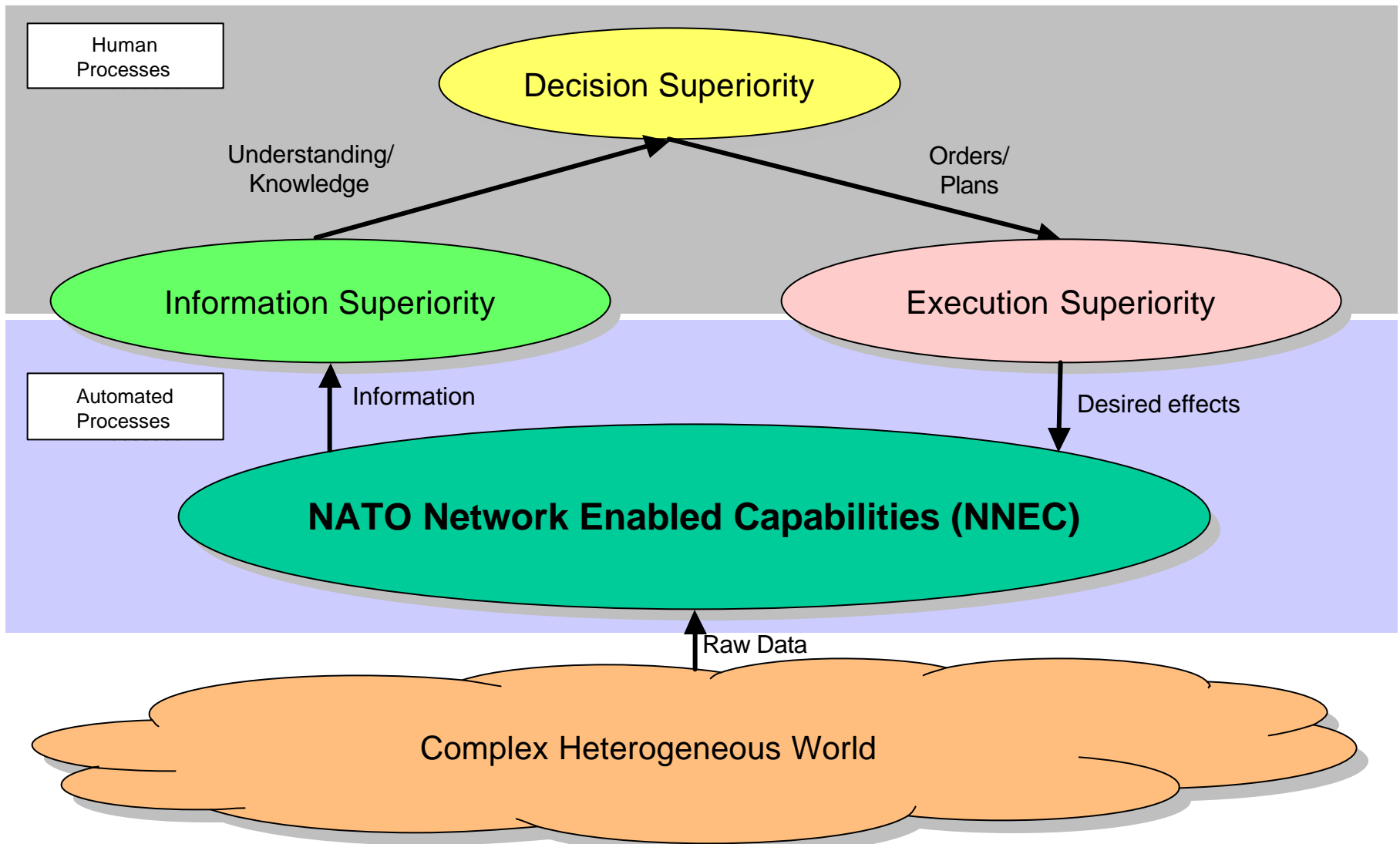
Knowledge

Information

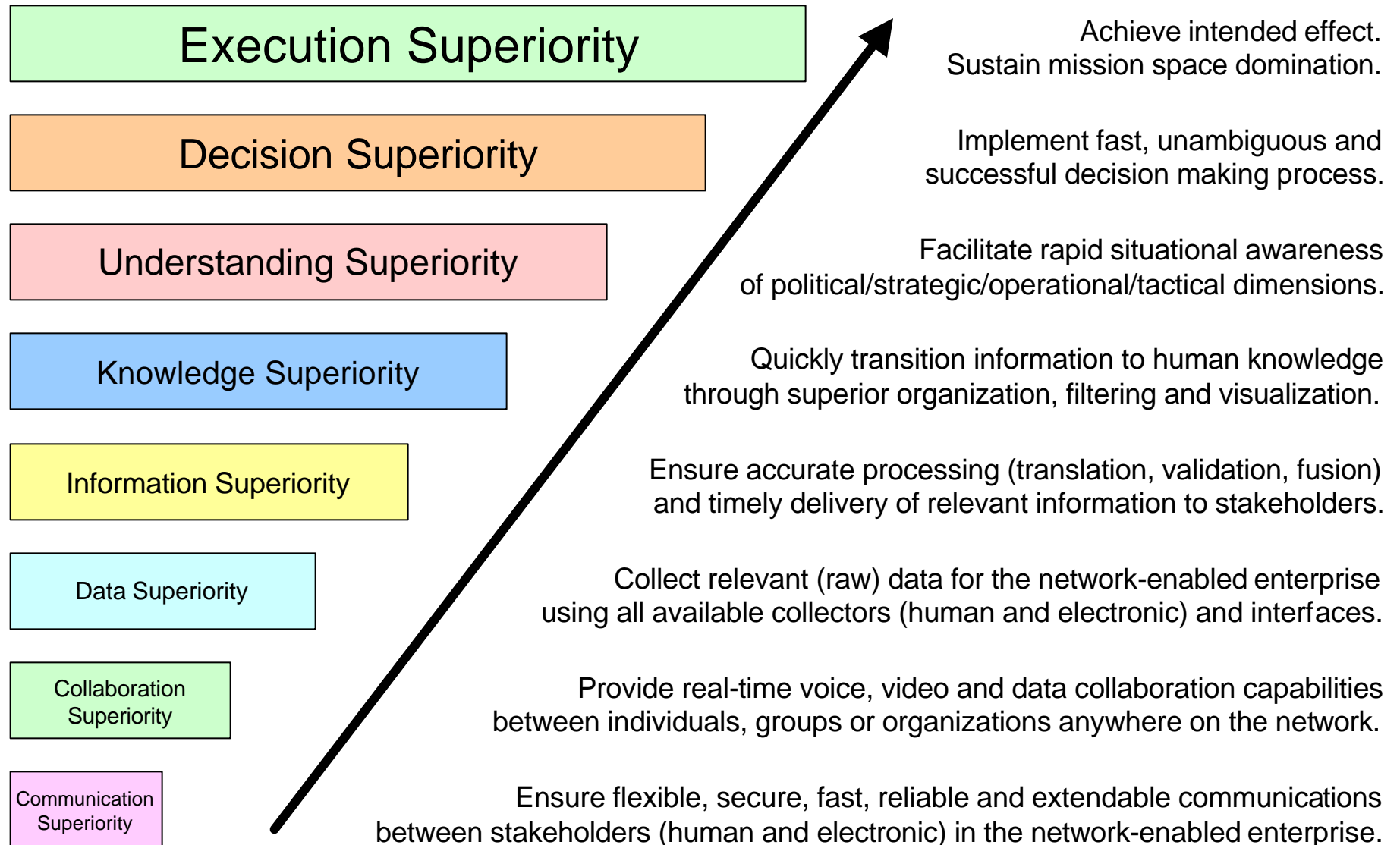


Human
Cognitive
Processes

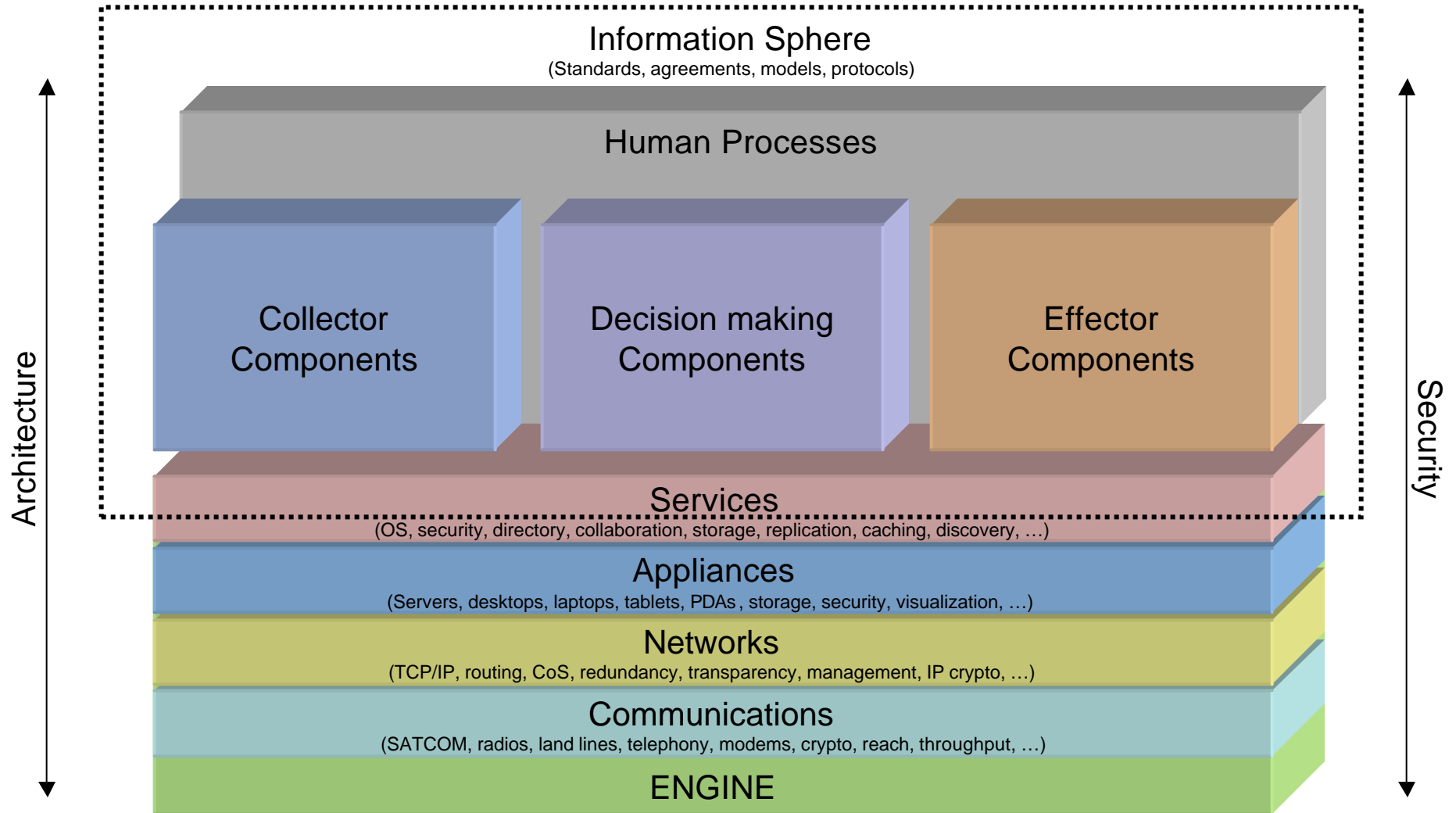
Conceptual View



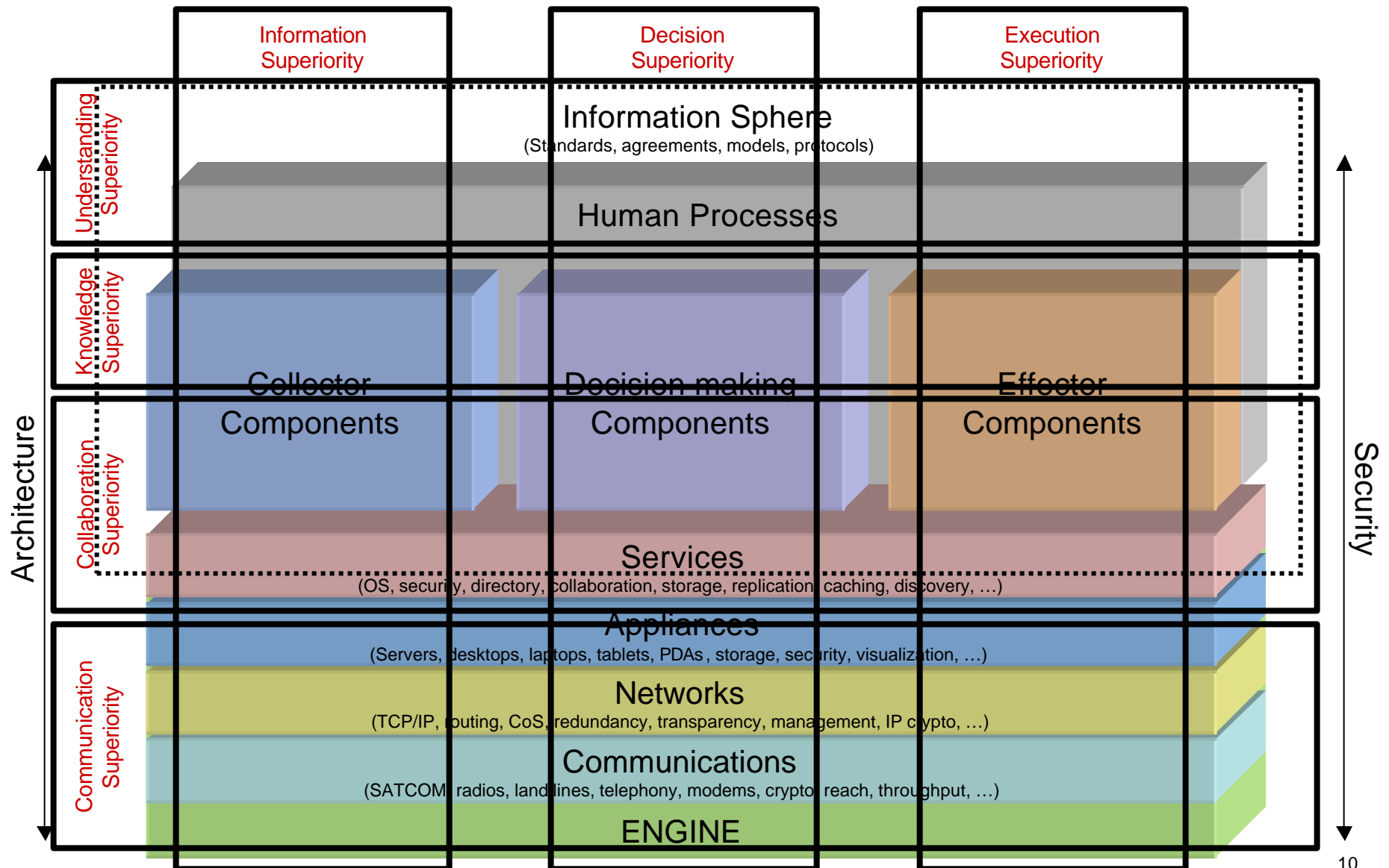
Superiority Ambition Scale



Conceptual Framework



Use Framework to Map Ambitions



TIDE Experimentation Focus

- Scalable mobile server clusters
- Improved human computer interfaces
- Scalable plug & play architectures
- Automatic discovery and integration
- Simple yet effective web interfaces
- Component based functional services
- Interoperability with partners

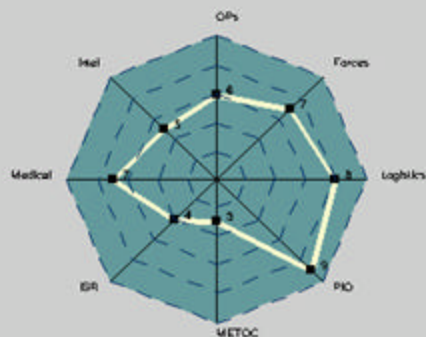


CJTF Status Page

Operations | Planning | Information Superiority | NRF | Library | MNE3 COPS

Home | CJTF Status | MNE3 COPS | Library | Site Map

Status of Operations



Latest News

LATEST: MORE THAN 200 INTERNATIONAL D_

Commander's Intent Status

Desired Effects	Overall Status	Comments
Secure Airport / Facilities / Runway	Green	
Airport Perimeter Secure / Recon Teams Deployed	Red	
Weapons Depot - Reinforcement of ANA	Red	
Weapons Depot Secure - Recon Teams Deployed	Red	

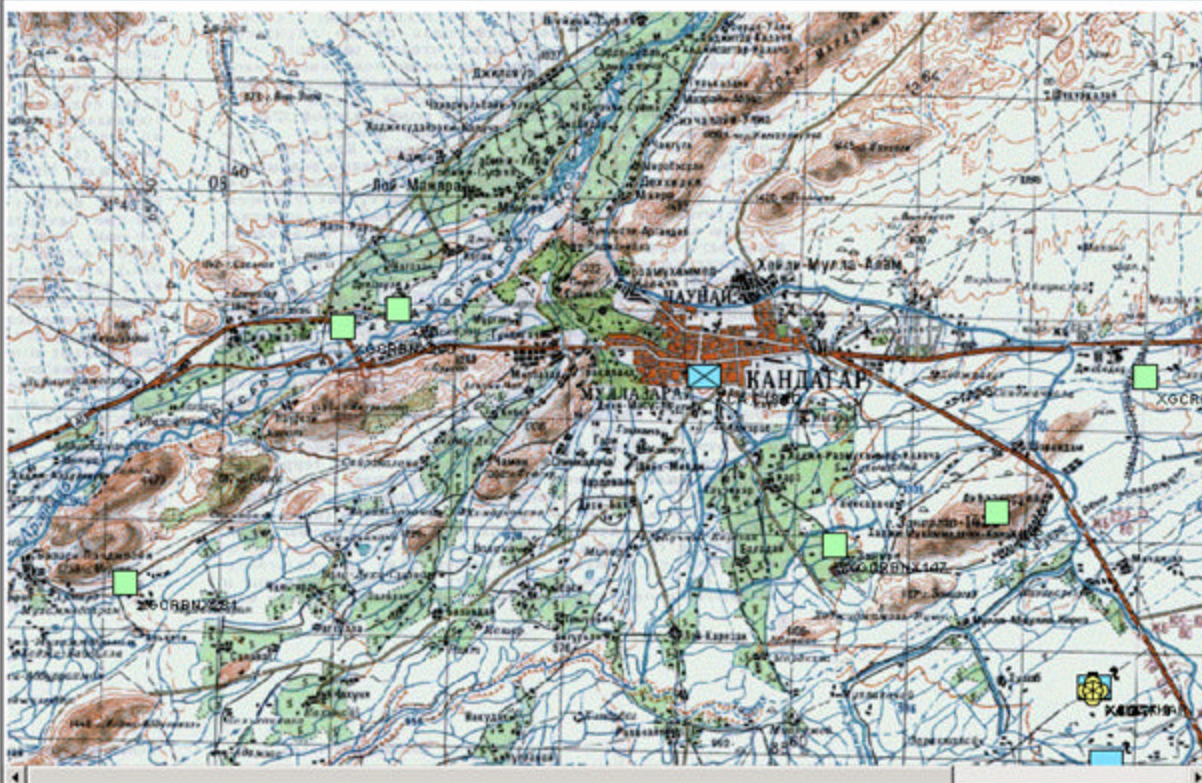
Kandahar COP

Home | WISE WEBCOPS | Adams



Kandahar Area COP

Select | Zoom | In | Out | Center | Refresh | Reset | Options



Airport / Weapons Depot Security

Name	Overall Status	METOC	Air - Helo	Air - Fixed	Land - Transport	Land - Troops
Kandahar Airport	Red	Green	Green	Green	Green	Green
Weapons Depot	Red	Green	Green	Green	Green	Green

Weather Impact

Operation	12 Hrs	24 Hrs	48 Hrs	72 Hrs
Air Helo	Green	Orange	Red	Red
Air Fixed Wing	Green	Green	Orange	Red
Ground - Personnel	Green	Orange	Orange	Red
Ground - Transport	Green	Orange	Orange	Red

Commanders Intent



Slide 3 of 8

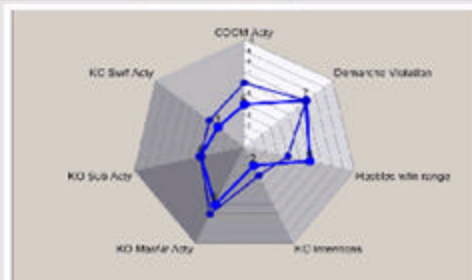


SJF-HQ Operational Site

NATO UNCLASSIFIED

Intel | CTF | Metoc | Logistics | NATO Response Force | Missions | ONA | UN Reports and Resolutions

Overall Status



Counter drugs



Current OPS

Operation	Mission Status	Sorties	Supplies	Troop Readiness
Red Dog	●	◆	■	▲
Evade	●	◆	■	▲
Ferret	●	◆	■	▲
Force Protect	●	◆	■	▲

COP



Desktop Collaboration

File Edit View Actions Help

To: emmie banks
<banks@act.nato.int>

ACT INSTANT MESSAGING

You have asked to have a video and voice conversation with emmie banks. Please wait for a response or Cancel (Alt+Q) the pending invitation.

emmie banks has accepted your request to have a video and voice conversation.

Stop Camera

Stop Talking

Speakers

Microphone

LIVE CNN Feed



Weather Concerns



Weather Impact

Operation	12 Hrs	24 Hrs	48 Hrs	72 Hrs
Air Helo	●	●	●	●
Air Fixed Wing	●	●	●	●
Ground - Personnel	●	●	●	●
Ground - Transport	●	●	●	●

So what is the message?

- Forget about systems, ...
think components and services
- Forget about large scale acquisition, ...
think (r)evolutionary spiral development
- Forget about homogeneous solutions, ...
accept heterogeneity and demand
collaboration and cooperation with partners
- Be flexible and really think outside the box, ...
our opponents certainly are
- Don't just focus on technology issues, ...
most of our problems are of a human nature